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Systems make it possible... People make it happen

# EOH Interim Results 2013 12<sup>th</sup> March 2013







# EOH Overview

- Enterprise Applications
- Infrastructure Technologies
- Industrial Technology
- Business Process Outsourcing
- Financial Results Highlights
- Strategy and Way Forward

# **EOH Overview**





- To provide technology, knowledge, skills and organisational ability, critical to Africa's development and growth
- To be an ethical, relevant force for good and to play a positive role in our society, beyond normal business



## Best people

To attract, develop and retain the best people

## Partner for life

To develop lifelong mutually beneficial partnerships with our customers and technology partners

## Right 1<sup>st</sup> time

To ensure excellent professional planning and execution and have pride in all we do

#### Sustainable transformation

To transform and manage diversity

## A Profitable growth

To grow top and bottom line similarly whilst remaining entrepreneurial





- Knowledge services
- Business operations improvement
- IT strategy
- IT architecture
- Project management
- Change management



- Software development & integration
- Enterprise content management
- Digital



- Transformational outsourcing
- Cloud computing
- Managed services
- IT infrastructure
- Rightshoring
- Industrial technology
- Business process outsourcing
- Human capital development •

# Points of presence





# Abridged client list



#### **Public sector** water affairs DE BEERS Department: GAUTENG Water Affairs REPUBLIC OF SOUTH AFRICA LEGISLATURE A DIAMOND IS FOREVER UNIVERSITY JOHANNESBURG 10 burg CITY OF CAPE TOWN ISIXEKO SASEKAPA STAD KAAPSTAD South African THIS CITY WORKS FOR YOU Weather Service a world class African city SITA ACSA ARS









# 



# State owned entities



# **Enterprise Applications**



# Our business



- EOH is the largest implementer of enterprise systems and custom applications in Southern Africa
- ▲ Over 1 000 ERP professionals
- We have the largest footprint in Southern Africa for:
  - SAP
  - Microsoft
  - Oracle
  - Infor
  - Syspro





# **Enterprise applications**





Re-invents your business with best practice process management

# Infrastructure Technologies





- Upgrade of Infrastructure Technologies (Design, Build, Optimise and Manage)
  - New architecture adoption (Cloud and Virtualisation)
  - Desktops, laptops and servers
  - Active Directory and Exchange (email)
  - Archiving and retrieval of email
  - Upgrading LAN's
  - Cost effective WAN solutions
  - Increasing service levels and efficiencies
- Development of bespoke business systems to meet change in business needs
  - Business and mobility solutions
- Optimisation of applications over networks
- Utilise new technologies
  - Virtualisation & Cloud services
- Pay-as-you-are as a service



Cloud Technology Consulting					
Application Optimisation & Security					
Infrastructure as a Service (IaaS)	Platform as a Service (PaaS)	Platform Applications (SaaS)	Enterprise Applications (SaaS)		
✓ Servers	✓ Hosting	✓ Mail – Hosted	✓ ERP & CRM		
✓ Storage	✓ Data Archiving	✓ Mail – Archiving	✓ HR & Payroll		
✓ Network	✓ Unified Comms	✓ Web Security	✓ Business Intelligence		
✓ Computing	✓ Hosted PABX	✓ Online Backup	✓ Application Dev.		

Service Management Platform

**Disaster Recovery Platform** 

# Managed services





# Managed services national footprint





#### Over 100 points of presence

#### 1 600+ employees





# Industrial Technology



# The need for Industrial Technology



#### Convergence



- Increased role of the network infrastructure as the converged ITS (Information Transport System)\*
- Explosion of mobile devices for connecting to the LAN/WAN (Smartphones, Tablets, CCTV)
- Proliferation of devices on the LAN e.g. security devices, lighting & energy control, A/V applications
- Demand for bandwidth continues to increase at exponential rates
- Cloud computing and video as the "killer app" in both the professional and personal/social realms. Expected to drive bandwidth demand

#### **Green Infrastructures**



- Green environmentally relevant designs are gaining importance
- Green issues dominate the global data centre market with the focus on reducing carbon footprints and environmental damage
- Smart-buildings coming to the fore with the convergence of intelligent and green buildings
- Hosting and co-location growing markets increasing demands on data centres
- Rising electricity costs changing the dynamics of the DC market
- Energy efficient & environmentally friendly industrial plants

# The business of Industrial Technology



- Creating optimum working and living conditions
- Ensuring sustained protection of people and assets
- Enhancing comfort, efficiency, availability, and security
- Lowering energy consumption and CO<sub>2</sub> emissions

Converged connectivity	Data centres	Safety & security solutions	Automation and control
<ul> <li>Integrated data, voice &amp; video networks</li> <li>Corporate campus data networks</li> <li>Structured cabling, fibre optics and networking</li> <li>Metropolitan broadband networks</li> <li>Wireless networks</li> </ul>	<ul> <li>Full turn-key design, build, maintainence</li> <li>HV A/C systems</li> <li>Backup power solutions</li> <li>Off-grid DC solutions</li> <li>Mobile containerised DC solutions</li> </ul>	<ul> <li>Monitoring and surveillance</li> <li>Access control</li> <li>Biometric identity management</li> <li>Time and attendance</li> <li>Smart card solutions</li> <li>Fire safety: prevention, detection &amp; suppression</li> <li>Asset management &amp; tracking</li> </ul>	<ul> <li>Automation &amp; control systems</li> <li>Building automation</li> <li>Building management systems</li> <li>Integrated security</li> <li>Electrical infrastructure</li> <li>Energy management</li> <li>Audio-visual solutions</li> <li>Intelligent green infrastructures</li> <li>Backup power</li> </ul>

# **Business Process Outsourcing**





- Knowledge process outsourcing (KPO) is a term that has emerged to distinguish a specific type of BPO that involves highly skilled professional services focused on business processes that provide competitive advantage
- Requires specialised knowledge or expertise for analytical, industry domain expertise
- Offerings often include knowledge works, specific assets in the form of intellectual property, and methodologies, tools, process accelerators and business process approaches designed to drive differentiated business value
- Outsourcing of knowledge and information-based crucial processes has several advantages. Experienced and equipped KPO companies cannot only reduce risks but also save costs for clients

# **Business Process Outsourcing**



# **Financial Results Highlights**





	31 Jan 2013 (R'000)	31 Jan 2012 (R'000)	% Change
Revenue	2 389 185	1 642 339	45.5%
Cost of sales	(1 392 060)	(925 598)	
Gross margin	997 125	716 741	
Results from operating activities	247 733	175 478	
Investment income	9 479	7 313	
Finance costs	(20 209)	(11 777)	
Profit from equity accounted	-	46	
Impairment of assets	<u> </u>	(1 907)	
Profit before taxation	237 003	169 153	
Taxation	(73 476)	(62 636)	
Profit for the period	163 527	106 517	53.5%



	31 Jan 2013	31 Jan 2012	% Change
Total shares in issue ('000)	106 045	96 610	
Weighted average shares in issue ('000)	92 684	83 708	
Total diluted shares in issue ('000)	102 338	95 216	
EPS (cents)	176,4	127,2	38,7%
Diluted EPS (cents)	159,8	111,8	42,9%
HEPS (cents)	171,5	126,9	35,2%
Diluted HEPS (cents)	155,3	111,5	39,3%

#### Condensed Consolidated Statement of Financial Position



	Interim 31 Jan 2013	Interim 31 Jan 2012	Annual 31 Jul 2012
ASSETS	(R'000)	(R'000)	(R'000)
Non-current assets			
Property, plant and equipment	209 258	99 985	183 856
Investment properties	2 872	-	2 872
Goodwill and intangible assets	950 695	610 004	801 497
Investment in associated companies	-	1 048	-
Finance lease obligations	49 336	33 947	36 447
Other financial assets and			
receivables	14 550	15 267	16 203
Deferred taxation assets	92 008	37 000	90 008
Current assets			
Inventories	55 315	28 540	39 401
Finance lease receivables	36 971	21 748	26 360
Other financial assets	24 260	9 476	15 625
Trade and other receivables	1 003 557	660 272	809 429
Trade receivables	931 521	640 695	783 468
Other receivables	72 036	19 577	25 961
Current tax receivable	68 473	44 799	37 493
Cash and cash equivalents	532 513	388 754	451 867
Total Assets	3 039 808	1 950 840	2 511 058



	Interim 31 Jan 2103 (R'000)	Interim 31 Jan 2012 (R'000)	Annual 31 Jul 2012 (R'000)
EQUITY AND LIABILITIES			
Equity attributable to owners of the parent	1 303 806	921 256	1 128 438
Non-controlling interest	1 431	51	1 400
Total equity	1 303 237	921 307	1 129 838
Non-current liabilities			
Finance lease obligations	2 361	631	2 748
Other financial liabilities	311 835	239 161	271 768
Deferred taxation liabilities	53 698	7 244	50 786
Current liabilities			
Trade and other liabilities	1 130 728	653 691	906 750
Deferred revenue	172 473	88 536	107 565
Current taxation payable	65 476	40 270	41 603
Total equity and liabilities	3 039 808	1 950 840	2 511 058
Net asset value per share (cents)	1 227,6	953,6	1 118,7
Net tangible asset value per share (cents)	331,1	322,2	324,1



	31 Jan 2013	31 Jan 2012
	(R'000)	(R'000)
Cash generated by operating activities	285 076	166 570
Investment income	9 479	7 313
Finance costs	(20 209)	(11 777)
Taxation paid	(77 803)	(78 626)
Net cash inflow from operating activities	196 543	83 480
Net cash (outflow) from investing activities	(22 375)	(101 603)
Net cash (outflow) / inflow from financing activities	(93 522)	85 370
Net cash movement for period	80 646	67 247
Cash at beginning of period	451 867	321 507
Cash at end of period	532 513	388 754

451 867

# Financial highlights







EOH

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171,5







# **Strategy and Way Forward**



# EOH

# EOH today

- 6 000 People
- Management and staff own around 40% of the company
- R4.7bn market cap
- Around R5.0bn revenue
- Strong service growth
- Expansion in Infrastructure Technology
- Very strong BPO growth
- Winning much larger deals
- Often automatically invited to bid
- Healthy, stable, positive work environment
- Gaining market share
- Strong brand
- Ability to retain and attract best people
- We are very busy



- Generally the industry is healthy
- Roles of players are changing
- Services is the name of the game
- Strong drive for managed services & cloud services
- Customers seeking larger players to do business with
- Still growing at 7% p.a.
- Customers want to buy wider solutions vs. point solutions
- Strong growth in mobile & digital environments customer specific
- Convergence everywhere
- BPO still evolving in South Africa & Africa
- Public sector needs to spend substantially on technology infrastructure & applications
- The market is consolidating (active M&A)
- Positive future prognosis



- Everything as a service
- Client solutions
- Mobile & digital world
- Public sector
- Cloud services
- Managed services
- Enterprise applications major differentiator
- Information management
- Industrial technology
- Business process outsourcing
- Larger deals
- Strategic and key account management
- Market share gain
- Africa
- Strategic acquisitions

# **Transformation update**



# Equity

34.62% black ownership

#### **Board Representation**

60% black

#### Employment Equity

59% black

#### **BEE Procurement Recognition**

156%

#### Skills Development

Variety of programmes 620 trainees

# Enterprise Development

6% of NPAT

#### Corporate Social Investments

Job Creation Initiative Maths Centre The Child and Youth Dev. Programme Various other initiatives



Broad Based Black Economic Empowerment Verification Certificate

A Consolidated Verification Certificate Issued to

#### EOH Holdings Limited and its Subsidiaries

#### Level 2 Contributor

Measured E	ntity (Full List of Entities Listed on Page 2 of Certific	ate)		
Company Name	EOH Holdings Limited and its Subsidiaries			
Registration Number	1998/014669/06			
VAT Number	4180202386			
Address	Block D, Gillooly's View Office Park			
	1 Osborne Lane			
	Bedfordview			
	2007			
	BEE Status			
BBBEE Status Level	Level 2	BEE Pr	curement Reco Lavels	gnition
Element Points Obtained	EO: 21.92 points; MC: 9.26 points; EE: 3.38 points; SD: 10.22 points; PP: 19.15 points; ED: 11 points; SED: 12 points	Lavel	Qualification	%
Black Ownership	34.62% Black Ownership; 7.3% Black Women Ownership	1	≥ 100 Points	135%
Value Adding Vendor	Yes	2	≥ 85 but < 100	125%
BEE Procurement Recognition	156%	з	≥ 75 but < 85	110%
Issue Date	12/11/2012	4	≥ 65 but < 75	100%
Expiry Date	11/11/2013	5	≥ 55 but < 65	80%
Certificate Number	ELC3464GENBBICT	6	≥ 45 but < 55	60%
Version	Final	7	≥ 40 but < 45	50%
Applicable Scorecard	ICT - Generic	8	≥ 30 but < 40	10%
Applicable BBBEE Codes	ICT Code Gazetted on 6 June 2012	Non-Con	npilant <30	0%
	EmpowerLogic (Pty) Ltd Reg. Na. : 1995/000523/07 BBBEE Verification Agency		Enquiries Tel: 086 111 4003	
	Per E Ackroyd CA(SA)		Fax: 086 505 7284	
SANAS Accredited	Member - Verification Committee		v. empowerlogic. co	

This contificate is the result of an independent and impartial verification of the BBBEE status of the measured entity measured against the Codes of Good Practice on Broad Based Black Economic Empowerment. The objective of our verification is to verification is to verifit the validity and accuracy of the BBBEE status represented by the measured entity. Empowerment, object in the reponsible for ansuring completeness of information provided to support the BBBEE status.

BVA019

# EOH operating model

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Category	Lines of Business	Public Sector	Health	Financial Services	Manufact.	Mining	Telco's	Retail
Cons	sulting – core industry							
	Technology Consulting Enterprise Applications Information Management IT Security IT Management & Optimisation							
Technology	Enterprise Content Management Software Development & Integration Transformational Outsourcing Cloud Services Managed Services IT Infrastructure Converged Communications Intelligent Infrastructure Technology Rightshoring							
Business Process Outsourcing	Finance and Accounting Corporate Legal Services Customer Services							
Human Capital Solutions	Recruitment Remuneration Legal Organisational Design Employee Benefits Training							

## Objective

- EOH is committed to the creation of sustainable employment opportunities in South Africa
- Aimed at stimulating job creation by interacting with our customers, business partners and government

#### Focus areas

- Internships and training programmes
- Repatriation of jobs off-shored to other countries
- Working with government to mobilise business to take advantage of government incentive schemes for job creation
- Encourage business to invest more in SA

#### **EOH specific**

- Specific function in EOH for this purpose
- 300 graduates on internship
- 320 school learners on learnership



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Systems make it possible... People make it happen

# Thank you

